The Economic Contributions of Colorado's Golf Industry:

## Environmental Aspects of Golf in Colorado

By

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## Introduction

Colorado has been in the midst of a multiyear, chronic regional drought. The general public and lawmakers have raised environmental and economic questions as to the appropriateness of water utilization by green industries, including golf. The golf industry has also been criticized as being environmentally unfriendly. Yet, there is little research on the potential costs, if any, from a natural resource standpoint versus the economic benefits of the industry.

This paper will focus on a 2003 economic and environmental assessment of the golf industry in the state of Colorado. Using surveys sent to each golf course in the state, information on general characteristics of the course (location, number of holes, type of ownership), course revenue and operating expense questions, and environmental and resource use was collected.

This study attempts to, first, describe the economic size and scope of Colorado's golf industry and, secondly, to analyze the economic efficiency and environmental impacts of the industry's water, land, and resource use.

A direct survey of golfers was also developed that was used by teams who traveled to various courses across the state to survey golfers as to their preferences, experience, and spending patterns. These data were then compiled and used to assess economic value and resource use effectiveness from a consumer standpoint.

Golf courses have been criticized on four main environmental grounds: 1) they take away farm and natural lands, 2) they cause soil erosion and disrupt drainage patterns, 3) they inordinately consume water resources, and, 4) they pollute water resources with chemicals and fertilizers (Pearce 1993). This paper will focus on the first and the third criticism by comparing land and water use of golf courses to that of competing uses such as housing developments and agricultural use.

## Materials and Methods

The Colorado Golf Association, Rocky Mountain Golf Course Superintendent's Association, Colorado Women's Golf Association, Colorado Chapter of the Club Manager's Association of America, Colorado Section PGA, and the Colorado Chapter of the Golf Course Owner's Association sponsored a study by Colorado State University's Department of Agricultural and Resource Economics in 2003 on the Economic Impact of Colorado's Golf Course Industry. This project developed a comprehensive course-oriented survey on all aspects of golf course operations. The survey was sent out to all golf courses throughout the state of Colorado. The information was gathered and administered by Colorado State University (CSU) personnel.

A list of the superintendents, golf pros, general managers, and other relevant officials from each of Colorado's 264 golf courses was provided by the Colorado Golf Association and used to generate a mailing list. Completion of the survey required input from numerous individuals (course superintendent, general manager, pro shop manager and concessions personnel) at each golf course and the survey was organized to permit a cooperative effort among these professionals. A total of 610 surveys were mailed out to the 264 courses statewide with surveys being sent to the owners, golf pros, superintendents and directors where applicable. An average of 2.3 surveys was mailed to each course.

The survey elicited 2002 financial information, water usage information from 20002002, rounds played information from 2000-2002, and capital project information for 2002-2003. A total of 99 courses returned at least one portion of the survey with 96 superintendent surveys and 70 financial surveys returned.

In addition to economic information, the survey requested information about perceived drought impacts, golf course water usage, wildlife
habitat, and golf course turfgrass acreages. This information supports the economic study and provides the foundation for an analysis of the baseline resource use and environmental attributes of golf courses, as well as any changes made during the drought. Previously, there was not an accurate source for any of the information solicited in the survey, so this effort was intended to make golf's contributions to the economy and environmental impacts more transparent to the public.

## Golf in the U.S.

According to the nationwide Golf 20/20 initiative, as of January $1^{\text {st }} 2003$, there were a total of 14,725 golf courses in the United States, up from 13,528 courses at the start of 1999. The Mountain region of the US, which includes all of Colorado, Wyoming, Utah and the northern half of Arizona and New Mexico, had 466 golf facilities. Of these 466, Colorado had the largest share (250 golf facilities). The National Golf Foundation and National Golf Course Owner's Association estimated the number of golf rounds played in the United States during 2002 to be 502.4 million, down from 518.1 in 2001 and 518.4 in 2002. The Mountain region of the US recorded 19.2 million rounds of golf in 2002, down from 19.7 million rounds in 2001. Still, the number of individuals who consider themselves golf participants has increased slightly over the past few years across the country. The number of golf participants in the United States in 2002 was 26.2 million, up $1.6 \%$ from 2001. On a per capita basis in 2002, there were 1.76 rounds of golf played per capita in the United States.

On average, there are 30,000 rounds of golf played on each course per year and courses average 150 acres in land usage in the United States. Thus, the total area of golf courses in the United States totals an estimated 1.6 million acres, an area slightly larger than half the state of Connecticut.

A recent study done by the World Golf Foundation found that the total value of golf to the national economy in 2000 was over $\$ 62$ billion. This figure includes the direct revenues that golf courses take in ( $\$ 20.5$ billion) and the $\$ 18$ billion that accrue from affiliated "core" industries such
as golfer suppliers, golf tournaments, and capital investment in golf. The $\$ 62$ billion also includes induced benefits such as tourism revenues ( $\$ 13.5$ billion) and marginal value-added to proximate real estate prices ( $\$ 10$ billion).

Other states have attempted to assess the economic contributions of their respective golf industries. Florida conducted a study in 2000 and found that the 1,334 golf courses in the state generated an estimated $\$ 4.44$ billion dollars in direct operational revenues. Florida's golf industry employed a total of 73,000 persons and total operational expenses were estimated to be $\$ 3.7$ billion dollars.

In 2001, South Carolina found that the total economic value of the state's golf industry was $\$ 1.5$ billion in annual statewide contributions, with direct contributions from golf course revenues totaling $\$ 989$ million. Golf operations and allied industries also contributed 30,239 jobs and $\$ 578$ million in total payroll to the state's economy with an average $\$ 19,114$ in compensation for each new job created.

A 1997 study of the golf industry in Michigan found the total economic impact to be between $\$ 950$ million and $\$ 1.7$ billion from the 586 golf courses, depending on whether indirect and imputed economic activity was included.

## Golf in the Colorado Economy

According to the data collected in this study, there were an estimated $7,366,000$ 18-hole equivalent rounds of golf played in Colorado in 2002. This figure is down $5 \%$ from the $7,732,000$ rounds played in 2000. On a per capita basis, there were 1.67 rounds of golf played per capita in Colorado during 2002. Over the past three years, the per capita rounds of golf played in the Colorado have been slightly lower than the national average ( 1.67 compared to 1.76 rounds per person).

The total acreage devoted to Colorado golf courses in 2002 was 35,600 acres. Of that total, 19,827 were in irrigated turfgrass in 2002.

Revenue for Colorado's golf industry totaled an estimated $\$ 560$ million in 2002. Greens fees accounted for $34 \%$ of the revenue and dues represented an additional $24 \%$ (figure 1). Total operational expenditures in 2002 totaled $\$ 373$
million. Labor represented $43 \%$ of the total operating expenses for golf courses in 2002 with capital expenditures, operational equipment and supplies, and facilities maintenance representing $12 \%, 9 \%$, and $8 \%$, respectively (figure 1 ).

Golf in Colorado generated direct revenues of over $\$ 15,700$ per acre. By comparison, an optimistic yield for irrigated corn in Eastern Colorado is 200 bushels per acre and at $\$ 2.00$ a bushel this would generate $\$ 400$ dollars an acre.

On a broader scale, using World Golf Foundation multipliers, the total value of the golf industry to the state of Colorado is estimated to be over $\$ 1.3$ billion ${ }^{1}$. Generally, the multipliers are much smaller for capital-intensive, field crops.

## Golf and Water Resources

In general, the golf industry and turf and landscape management have received a great deal of negative press over the past decade for their resource use and negative environmental impacts. The perception is that golf courses take up a great deal of land and habitat, pollute with turf chemicals, and use an inordinate amount of water, a particular concern in the western United States (Stix 1994).

For example, it has been proposed that the amount of water used on the average golf course is enough to support the daily needs of 2,000 people and this number rises to 11,000 people in arid courses in California (Selcraig 1993).

According to the Golf Course Superintendents Association of America golf courses in the United States use an average of 300,000 gallons of water per day. But, this number varies by region, with courses in Texas using under 197,000 gallons per course per day, on average, and courses in Florida using over 375,000 gallons per course per day (Hawes 1997).

Florida's roughly 1000 golf courses used a total of 173 billion gallons of water in 2000, almost half of which came from recycled water sources. Water use per acre in 2000 totaled 844,000 gallons.

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## Residential Turfgrass

Turning to residential lawns, over half of the 150 million gallons of water the average residential consumer uses is consumed in the form of landscape irrigation. In the arid west, turfgrass watering accounts for over $60 \%$ of urban water use (Fisher 2003). Healthy bluegrass needs about 18 gallons of water per square foot per year.

The U.S. EPA has attempted to determine the total national lawn acreage data from the 1990 U.S. Census, Federal Housing Administration figures and the various available state surveys. They calculate the total U.S. home-lawn acreage to be between 14 and 26 million acres, with a conservative estimate of 17.7 million acres.

The EPA then divided this by the number of single-family housing units with lawns (62.9 million, according to the 1990 U.S. Census) and obtained an average of 0.28 acres, or around 12,200 square feet, of lawn per home.

However, Lisky (1997) cautions against applying these averages to specific situations. Clear regional differences are apparent in the figures. For example, four arid-climate statesArizona, California, Nevada and New Mexicoaveraged 0.12 acre (about 5,200 square feet) per home lawn, whereas the Northeastern states of Maine, New Hampshire and Vermont averaged 0.46 acre (about 20,000 square feet) per lawn.

Having cautioned against extrapolating using national averages, this paper still concedes that they are the best available numbers for the purpose of comparing the relative water use between lawns and golf. Using national averages, lawns in the United States use 21,600 gallons of water per year per lawn. This translates into roughly 652,000 gallons of water per year per acre of lawn.

Based on an average golf course size of 160 acres and an average water use of 300,000 gallons per course per day, golf courses in the United States use 684,000 gallons of water per acre per year. This is $5 \%$ higher than the national average of water used per acre on residential lawns.

## Wildlife Implications

Habitat loss due to golf courses has also been a criticism levied against golf course
development. According to the Maiistakis Institute for the Rockies' report on Golf Courses and Wildlife, golf course development has few long-term benefits to wildlife. The report, however, admits that in comparison to other development options, such as housing or commercial development, golf courses may be less destructive to wildlife.

The Audubon Society initiated the Audubon Cooperative Sanctuary Program (ACSP) in 1991. This program provides guidelines and principles for golf course environmental management, habitat protection and enhancement, chemical use reduction, water conservation, and water quality management. Currently, over 2,300 golf courses are members of the ASCSP and the Audubon Society has the goal of registering 50\% of all golf courses in the United States by 2007.

Golf courses employing ACSP principles and adhering to the guidelines of the program represent a powerful opportunity for golf courses to improve their environmental stewardship and public perceptions of golf's relationship to the local ecology.

## Environmental Aspects of Colorado's Golf

 IndustryIn 2002, Colorado's golf courses covered 35,600 acres. Of these, 22,300 were maintained golf related acres and 19,800 acres were in irrigated turfgrass (figure 6). The difference between these numbers represents unirrigated roughs and landscaped areas of the clubhouse grounds. The remaining 13,300 acres were in unmaintained and natural areas. Of the unmaintained acres, $34 \%$ were in grasslands, $14 \%$ were in ponds, $10 \%$ in forests, and $7 \%$ in wetlands. The remaining acres were classified as other unmaintained areas.

Colorado, along with much of the Western region, experienced a drought in 2002. Courses adopted a variety of strategies to reduce water usage in 2002 in response to the drought. Nearly every course surveyed in this study employed at least one water conservation technique in 2002 (figure 5). According to survey responses, the most popular water reduction strategy was the use of wetting agents with $85 \%$ of the courses employing them. The elimination of irrigation in
selected areas ( $76 \%$ ), reducing rough irrigation ( $74 \%$ ), hand watering tees ( $70 \%$ ), and adjusting fertilization practices ( $71 \%$ ) were also popular water conservation techniques. The resulting total water use for Colorado's golf courses in 2002 was 15.6 billion gallons, down slightly from 15.8 billion gallons in 2001, but up from 15.4 billion in 2000.

Water use did decline in 2002 in response to the drought conditions, although usage only dropped by $1.5 \%$ (figure 3 ). This number, however, may be misleading due to the increased water use requirements caused by the 2002 drought. It was calculated that a typical Front Range golf course would have needed to increase their irrigation by about $25 \%$ in 2002 to offset the effects of the high temperatures and low precipitation. This coupled with the actual overall reduction in water consumption means that real net water savings in Colorado in 2002 is closer to $25 \%$.

When asked in a separate question "what was the course's percentage actual reduction in irrigation during drought in 2002", the average response was a $19 \%$ reduction. So, the courses obviously perceive that they made a substantial reduction in their total irrigation usage and this figure is probably accurate increased water when adjusted for the increased evapotranspiration rate in 2002.

The courses also managed to shift some of their irrigation water from surface water to reclaimed wastewater. The use of reclaimed water has risen significantly from 2000 to 2002 (figures 7 and 8 ). In $2000,61 \%$ of the irrigation water came from surface water while $10 \%$ was from reclaimed water. In 2001 the percentage of surface water declined to $59 \%$ and reclaimed water use increased to $16 \%$. By 2002, surface water use had declined to $52 \%$ and reclaimed wastewater had increased to $20 \%$ (figures $7 \& 8$ ).

Water use on golf courses was found to be 437,000 gallons per acre per year. On a per square foot basis, this works out to 10 gallons per square foot. When looking at just maintained acres, golf courses in Colorado use 15 gallons per square foot. By comparison, healthy bluegrass lawns require about 18 gallons per square foot per year.

According to GreenCO, an association of Colorado's green industries, the average size of a lawn on Colorado's Front Range is around 5,000 square feet. On average, golf courses in Colorado occupy about 80 acres of irrigated turfgrass, which is about $3,484,800$ square feet. This translates into about 700 average size lawns. If looking at total golf acreage, the average golf course occupies about 150 acres, which translates into $6,534,000$ square feet. This represents about 1,300 average sized lawns. Well maintained lawns are appraised at $7 \%$ of a homes value. In terms of a cash flow for an average Front Range home, this translates into a value of a lawn to a homeowner of about $\$ 6000$ per year. On average each course in Colorado generates 31,000 rounds of golf per year. Based on survey data, an average round of golf generated $\$ 42$ per round in just greens fees and/or dues. This translates into $\$ 8650$ in direct revenue per acre per year from golf course fees and dues.

As a comparison, irrigated corn in Colorado uses approximately two acre-feet per acre a year to generate maximum yields. This is equivalent to 650,000 gallons of water per acre per year, almost $50 \%$ more water per acre than is used on golf courses.

In Colorado, $47 \%$ of all golf courses claim to participate in the Audubon Cooperative Sanctuary Program, but only $15 \%$ are actually registered with members of the program. An average of $2.56 \%$ of each golf course in Colorado can be considered wildlife habitat. This works out to a total of 911 acres of wildlife habitat. This number, however, may not include all habitat types and may be biased towards only large animal habitat. The total acreage of unmaintained and natural lands on Colorado's golf courses it closer to 12,000 acres, much of which can be considered habitat for migratory birds and small mammals.

But, traditional agricultural producers appear to be better environmental stewards. By
comparison, as of the beginning of 2000, the Colorado Division of Wildlife has designated 88,000 acres of agricultural lands as wildlife conservation easements. Part of the difference may be incentives given to agricultural producers through Farm Bill programs, such as CRP. According to the 1997 Federal Census of Agriculture, the total land in Colorado farms totaled 31.6 million acres, averaging 1,090 acres per farm. This breaks down to less than .005 acres per farm designated as wildlife habitat.

## Conclusions:

The economic role of the golf course industry in the U.S. and in Colorado is quite sizable, but like many industries, requires an investment of limited and precious natural resources. This paper has provided a brief overview of economic impacts, together with a description of water resource use and a comparison of how both economics and resource usage compare to more traditional agricultural and landscape enterprises.

Overall, golf produces more revenues per acre of land or acre-foot of water than corn, but value-added may be a better measure of resource use efficiency and effectiveness. Still, many of the expenditures that lower revenues to value-added are also important elements of a local economy (such as the $43 \%$ of golf costs that go to labor expenditures), so more integrated, IMPLAN, analysis of these issues is warranted.

Possibly the most positive message from the initial analysis of these golf surveys is the water usage "net conservation", increase in use of "recycled water" and increased environmental activism among golf courses. Even if it takes the "shock" of an unfortunate event like the current drought, heightened awareness and attention to environmental stewardship will likely serve the golf industry well in terms of public relations and economic sustainability.

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Figure 1

## Sources of 2002 Revenues - $\$ 560$ million



Figure 2


Figure 3


Figure 4


Figure 5


Figure 6

Total Unmaintained Lands (11,791 acres)


Figure 7


Figure 8

Water Use by Type in 2002



[^0]:    ${ }^{1}$ The World Golf Foundation found a total economic multiplier of three when both indirect and induced effects are included.

